

2022 Council Approved General/Utility Operating and Capital Budget

At the December 15, 16 & 17, 2021 City Council meetings, the proposed 2022 General/Utility Operating Budget as well as the 2022 to 2026 General/Utility Capital Plans were debated and approved with amendments as noted below. Approximately 25 delegations presented on a variety of issues.

Financial documents for the Proposed 2022 Budget can be found at: [2022 Budget Book - Proposed \(regina.ca\)](#)

Minutes of the meetings may be found at: [City Council - Public - Dec 15, 2021 9:00 AM \(iqm2.com\)](#)

The result of deliberations was approval of a 3.40% mill rate increase. Council approved a 5% increase to Utility rates in 2022 that included a 2% increase that was previously approved to accelerate the replacement of lead connections.

Council decisions resulted in the following changes to the proposed 2022 Budget, the result was a 0.09% reduction to the proposed 2022 Mill Rate from 3.49% to 3.40%:

1. Changes to the 2022 General Fund Operating Budget:
 - a. Reinstatement of the golf course subclass and mill rate factor. This change had no effect on the overall tax revenue for the City.
 - b. Extend summer swim hours from the customary 12 p.m. - 8 p.m. to 8 a.m. - 8 p.m. for the Maple Leaf Pool and Buffalo Meadows Pool. This cost is being absorbed within the existing budget.
 - c. Funding \$209,240 for the expansion of the community support program be provided to the Regina Downtown District. These funds will be used to fund a Community Support program in the Warehouse District in 2022. This will be funded from the funds approved for the Community Safety & Wellness funding in 2022.
2. There was one change to the General Fund Capital Budget as presented in the Proposed 2022 Budget documents:
 - a. A reduction to the Regina Police Service capital budget of \$243,000 in 2022.
3. There were two changes to the 10-Year Recreation Plan as presented in the Proposed 2022 Budget documents:
 - a. Move \$630,000 from the New Indoor Aquatic Facility and Lawson Replacement project in 2022 to fund the replacement of the outdoor rink in the Lakeview area in 2022.

- b. Increasing the New Indoor Aquatic Facility and Lawson Replacement project funding in 2023 by \$630,000 using the 2023 surplus in the Recreation and Culture Capital Plan to ensure the New Indoor Aquatic Facility and Lawson Replacement project remains fully funded in the plan. The impact of these changes to the New Indoor Aquatic Facility and Lawson Replacement project funding will be as follows:
 - i. 2022 changes from \$2,650,000 to \$2,020,000
 - ii. 2023 changes from \$43,615,000 to \$44,245,000.
- 4. There are no changes to the Costing Fund as presented in the Proposed 2021 Budget documents.
- 5. There are no changes to the Utility Fund budget as presented in the Proposed 2021 Budget documents.

Revenue Summaries by Category (Page 19)

(\$000s)	2020 Actuals	2021 Budget	2021 Forecast	2022 Proposed Budget	2022 Change \$	2022 Change %
Property Taxation	260,891	269,373	266,776	280,703	11,330	4.2%
Fees & Charges	61,772	65,856	65,525	75,720	9,864	15.0%
Government Grants	65,913	49,108	49,819	47,696	(1,412)	(2.9%)
Other Revenues	63,167	65,140	61,867	69,397	4,257	6.5%
Transfers from a Reserve	19,621	19,047	16,966	15,260	(3,787)	(19.9%)
Licences, Levies & Fines	14,769	11,577	15,047	12,295	718	6.2%
Civic Operations Total	486,133	480,101	476,000	501,071	20,970	4.4%
Regina Police Service	10,688	10,318	10,318	10,899	581	5.6%
Grand Total	496,821	490,419	486,317	511,970	21,551	4.4%

(\$000s)	2020 Actuals	2021 Budget	2021 Forecast	2022 Proposed Budget	2022 Change \$	2022 Change %
Salaries & Benefits	162,721	179,713	169,806	185,246	5,533	3.1%
Intramunicipal	32,584	34,108	31,837	33,698	(410)	(1.2%)
Professional & External Services	26,879	34,822	31,784	39,978	5,156	14.8%
Electricity & Natural Gas	9,286	9,932	9,747	10,802	870	8.8%
Office & Administrative	10,811	9,630	10,234	10,040	410	4.2%
Materials, Goods & Supplies	8,395	9,592	9,072	9,625	33	0.3%
Other External	10,166	7,668	11,111	8,491	823	10.7%
Training & Travel	712	1,331	812	1,908	577	43.4%
Total Expenses	261,554	286,796	274,403	299,788	12,992	4.5%
Contribution to Capital	55,327	57,979	57,990	61,620	3,641	6.3%
Transfer to Reserve	53,740	18,594	24,259	18,473	(121)	(0.7%)
Debt Servicing	13,581	13,629	13,532	13,629	-	0.0%
Community Investments	14,134	13,858	13,052	14,765	907	6.5%
Other Expenditures	136,782	104,060	108,833	108,487	4,427	4.3%
Civic Total	398,336	390,856	383,236	408,275	17,419	4.5%
Police Operations	96,185	99,563	99,563	103,695	4,132	4.2%
Total Expenses	494,521	490,419	482,799	511,970	21,551	4.4%

(\$000s)	2020 Actuals	2021 Budget	2021 Forecast	2022 Proposed Budget	2022 Change \$	2022 Change %
Expenses						
Mayor's Office and City Council	1,356	1,368	1,423	1,545	177	12.9%
Community Investments	12,960	13,908	13,101	14,765	857	6.2%
Officers of Council	15,589	14,916	13,939	15,531	615	4.1%
Financial Strategy & Sustainability	103,517	101,116	105,343	106,744	5,628	5.6%
Citizen Services	140,856	148,563	146,748	153,347	4,784	3.2%
City Planning & Community Development	58,974	66,340	62,796	70,200	3,860	5.8%
People & Transformation	24,289	26,051	25,682	27,670	1,619	6.2%
Total Expenses	357,541	372,262	369,032	389,802	17,783	4.7%
Internal Transfers						
Officers of Council	923	923	923	923	-	0.0%
Financial Strategy & Sustainability	23,014	3,381	481	3,099	(282)	(8.3%)
Citizen Services	16,041	14,119	11,961	12,840	(1,279)	(9.1%)
City Planning & Community Development	1,109	171	839	1,611	1,440	842.1%
People & Transformation	(292)	-	-	-	-	0.0%
Total Internal Transfers	40,795	18,594	14,204	18,473	(121)	(0.7%)
Total	398,336	390,856	383,236	408,275	17,419	4.5%

Detailed General Fund Capital Plan (\$000s – Page 97)

Division	Department	Project/Program Name	Funding Source	2022	2023	2024	2025	2026	5-Year Total	Description
Citizen Services	Fire & Protective Services	Chemical Detection Equipment	Current Contributions	150	-	-	-	-	150	Funds to acquire a hazardous materials trace detector and identifier when responding to unknown suspicious substance incidents.
		Fire Capital Equipment Restoration Replacement	Current Contributions	40	40	40	40	40	200	Funds from this program are for regular equipment replacement.
		Fire Station Alerting System Replacement	Current Contributions	100	-	-	-	-	100	Funds are required to maintain emergency notification requirements. The existing technology was implemented in 2004 and will require an upgrade/ replacement to integrate with current technology and maintain reliability.
		Firegrounds Training Props	Current Contributions	-	-	250	250	250	750	Funding to purchase training props to enhance delivery of key training programs including fire suppression, hazardous materials, and technical rescue.
		Gas Monitors	Current Contributions	50	-	-	-	-	50	Funding to purchase a multi-gas monitor with a chemical sensor that can detect percent oxygen (O2), percent lower explosive limit (LEL), concentration [parts per million (ppm)] of carbon monoxide (CO), and concentration (ppm) of hydrogen sulfide (H2S).
		Mobile Command Post	Current Contributions	-	300	300	-	-	600	The mobile command post provides a secure location to support a unified command approach that enhances preparation, communication, incident response and risk mitigation.
			Fleet Replacement Reserve	175	-	-	-	-	175	
		Next Generation 9-1-1	Current Contributions	-	500	300	-	-	800	Next Generation 9-1-1 represents a new and enhanced public emergency communications service that will allow the public to send text, image, video and data to 9-1-1 call centres through Internet Protocol (IP) based technology. Funds will be used to review and implement software, hardware and work processes to meet the CRTC's March, 2024 compliance deadline.

	Wildlands Firefighting Trucks	Fleet Replacement Reserve	390	-	-	-	-	390	Funds to purchase upgraded Fire department wildland units. These vehicles are equipped to respond to grass, bush, and land fires both within the region and the municipality.
Roadways & Transportation	Bridge Infrastructure Renewal	Current Contributions	1,000	1,000	1,000	1,000	1,000	5,000	This program funds all activities related to maintaining the City's bridge infrastructure such as bridge maintenance, engineering studies, bridge inspections, bridge designs, bridge construction projects, project management and administration.
		Gas Tax	3,676	4,192	4,192	2,092	2,092	16,244	
	New Enhanced Traffic Controls	Current Contributions	300	300	300	300	550	1,750	These funds are used for the design and installation of new traffic controls and enhancements to existing controls. Locations are determined annually based on analysis of warrants, studies and growth projections.
		Service Agreement Fees (Roads)	800	1,600	1,600	1,600	1,600	7,200	
	Pedestrian Connectivity	Current Contributions	500	500	500	500	500	2,500	These program funds are used to install sidewalks and pedestrian connections along transit locations, focusing on important points that connect our sidewalk network to develop complete neighborhoods.
	Railways Maintenance Program	Current Contributions	100	100	100	100	100	500	Funding for the City's portion of railway crossing improvements as contractually obligated.
	Renewal Program - Expressway Lighting	Current Contributions	450	450	450	550	600	2,500	Replace aging lighting infrastructure along Expressways within the City.
	Residential Roads Improvement Program	Current Contributions	5,542	7,162	12,042	12,042	12,042	48,830	The Residential Road Renewal Program aims to improve the condition of the City's residential roads.
		Gas Tax - One-Time	6,500	4,880	-	-	-	11,380	
	Street Infrastructure Renewal - Major Roads (75%)	Current Contributions	8,705	13,973	4,703	4,780	6,077	38,238	The Street Infrastructure Renewal program is in place to improve the condition of existing city roadway assets. This portion is focused on improving major roads.
		Gas Tax	4,962	3,645	7,138	8,713	8,713	33,171	
	Street Infrastructure Renewal - Residential Roads (25%)	Current Contributions	-	-	1,568	1,593	2,026	5,187	The Street Infrastructure Renewal program is in place to improve the condition of existing city roadway assets. This portion is focused on improving residential roads.
		Gas Tax	4,556	5,873	2,380	2,905	2,905	18,619	
	Tandem Truck Upgrades	Current Contributions	190	-	-	-	-	190	Funding is used to upgrade truck fleet, based on the Fleet Replacement Program, to increase capacity, increase efficiencies, and incorporate best practice technology.

		complete with slide in sanders								
		Traffic Infrastructure Renewal	Current Contributions	1,000	1,000	1,500	1,500	1,500	6,500	Traffic infrastructure renewal program ensures traffic assets, such as traffic signals, pedestrian crossings, expressway lighting, signs, LEDs and accessible pedestrian signals are renewed in an appropriate timeframe to ensure ongoing levels of service.
		Upgrade of Major Components of the Asphalt Plant	Asphalt Plant Reserve	-	750	-	-	-	750	Funding from this program is used for upgrading major components of the Asphalt Plant, as determined by the Asphalt Plant Asset Management Plan.
		Variable Message Sign (VMS) Additions & Software Upgrades	Current Contributions	114	-	-	-	-	114	Funds to purchase additional VMS signs and software to allow for remote update of messaging on VMS signs.
		Victoria Avenue Expressway Lighting	Current Contributions	75	1,580	-	-	-	1,655	Funding for upgrades to Victoria Avenue E to meet safety guidelines for the area. Growth in the East Area of Regina has significantly increased traffic in this area.
		Vision Zero	Current Contributions	550	600	900	900	900	3,850	Funding to develop a Vision Zero Framework for the City of Regina and initiate an ongoing program for the implementation of safe system policies, projects and solutions with dedicated funding for traffic calming and vulnerable road user safety projects.
		Winnipeg Street Bridge	Government Funded	1,000	1,000	-	-	-	2,000	Funds to build an overpass on Winnipeg Street over Ring Road.
	Transit & Fleet Services	Additional Paratransit Buses	Current Contributions	280	-	-	-	-	280	Funds to purchase additional paratransit buses to support the adapted recreation program.
		Civic Fleet Replacement	Fleet Replacement Reserve	8,590	8,327	8,883	13,630	7,955	47,385	Funds from this program are used for the replacement of civic fleet assets that have completed or exceeded their economic service life.
		Fire Fleet Replacement	Fleet Replacement Reserve	475	1,114	264	1,195	1,138	4,186	Funds from this program are used for the replacement of frontline fire apparatus and support vehicle assets that have reached or exceeded their economic life.
		Small Tools Replacement	Fleet Replacement Reserve	84	84	84	84	84	420	Funds from this program are used for the scheduled replacement of small tools.
		Transit Fare Collection System	Gas Tax - One-Time	-	1,500	-	-	-	1,500	Funds to update the transit fare collection system.

		Transit Fleet Replacement	Fleet Replacement Reserve	618	1,047	7,197	9,886	7,706	26,454	Funds from this program are used for the replacement of Transit Fleet assets that have reached or exceeded their economic life.
			Government Funded	55	55	55	55	55	275	
	Water, Waste & Environmental Services	Blue Cart Buyout	Solid Waste Reserve	-	500	238	244	238	1,220	Funds to purchase the blue bins from the contractor as per the contract. The City will now own and manage the blue carts.
		Drainage and Lot Grading Regulations	Current Contributions	125	-	-	-	-	125	Funds to purchase equipment to support the recently approved drainage and lot grading program.
		Food and Yard Waste Services	Solid Waste Reserve	5,500	232	238	244	238	6,452	Funds to purchase green bins and kitchen catchers (small bin for disposing of food scraps designed to fit under the sink or on a counter). These are needed to expand the Food and Yard Waste Program in the City.
		Garbage Roll-out Cart Replacement	Solid Waste Reserve	290	290	290	290	290	1,450	This represents annual funding to purchase garbage carts for new City services and to replace damaged carts.
		Landfill - Annual Infrastructure Renewal	Solid Waste Reserve	250	250	250	250	250	1,250	This is an ongoing program to ensure landfill infrastructure which includes roadways, fencing and drainage are maintained to ensure uninterrupted service, safety and regulatory compliance.
		Landfill Gas Collection	Solid Waste Reserve	25	-	-	10	15	50	Funds to rehabilitate and maintain the existing gas collection system at the landfill.
		Landfill Gas to Energy Project	Solid Waste Reserve	140	-	50	-	50	240	Funds to rehabilitate and maintain the existing gas conversion system at the landfill.
		Perimeter Road	Solid Waste Reserve	1,366	-	-	-	-	1,366	Funds to develop the road to the north side of the Landfill.
Shredder for Leaf and Yard Waste		Solid Waste Reserve	-	110	-	-	-	110	Funds to purchase a large capacity shredder to shred larger items at the Leaf and Yard Waste Depot.	
City Planning & Community Development	Parks, Recreation & Cultural Services	Athletic Fields & Sport Facilities Restoration, Repair and Upgrades	Current Contributions	150	150	150	150	150	750	Funds from this capital program ensure playing fields, surfaces and facilities are maintained in accordance with current operating and safety standards resulting in participants and spectators having access to quality facilities.
		Backstop Restoration	Current Contributions	25	25	25	25	25	125	This program provides funding for the restoration or decommissioning of ball diamond backstops which is determined by the users and spectators.
		Boulevard Restoration	Current Contributions	50	50	50	50	50	250	Funds to restore boulevards and easements with turf mortality as a variety of reasons including extreme winter conditions,

									winter exposure, salt accumulation, poor soil depth and quality, and drought.
	Cemeteries Fleet Equipment Requirements	Cemetery Reserve	-	140	-	-	-	140	Funds to purchase additional equipment to for Cemeteries. The additional equipment is needed as a result of the cemetery expansion.
	Cemeteries General Allocation	Cemetery Reserve	130	230	130	492	207	1,189	The Cemeteries General Allocation is used to sustain the cemeteries' assets to ensure the cemetery program continues to effectively operate its two locations: Regina Cemetery and Riverside Memorial Park Cemetery.
	Cemetery Software	Cemetery Reserve	-	130	-	-	-	130	Funds to procure cemetery software providing a solution for system inefficiencies, allowing integration with the corporate payment system, coordination of the financial systems and client records management.
	Pat Fiacco Plaza Restoration	Current Contributions	15	-	15	-	15	45	This funding is used to restore or replace deteriorated, vandalized or damaged elements or amenities such as paving stone and furniture within the Pat Fiacco Plaza. It is also used to correct deficiencies in the landscape planning.
	CPTED Improvements (Recreation Facilities)	Current Contributions	25	25	25	25	25	125	The Crime Prevention Through Environmental Design (CPTED) program is a collaborative approach involving the community, Regina Police Services and Administration to address safety issues and citizen concerns in public recreation spaces.
	Golf Courses General Allocation	Golf Course Reserve	100	100	100	100	100	500	Funding is used to sustain the golf courses' assets to ensure that the golf course program continues to operate effectively at its four locations: Tor Hill, Murray, Joanne Goulet and Lakeview Par 3. The capital work typically funded through the General Allocation includes mitigation of water erosion, course restoration and improvements, tree removal and replacement and irrigation systems restoration.
	Irrigation and Water Components System Restoration	Current Contributions	285	287	285	1,070	1,060	2,987	Funds from this program are used to restore and replace deteriorated irrigation system components (valves, sprinklers, water lines, software and hardware) to ensure effective operation in the City's parks and open space.
	Multi-use Pathway Asphalt Recapping	Current Contributions	-	195	195	195	195	780	This program's funds are used for general recapping (the application of tack oil and hot mix asphalt) of Regina's multi-use asphalt pathways to keep them in safe and usable condition. Regina has almost 100 km of paved pathway through the City.
	Neighborhood Park Planning and Development	Dedicated Lands Reserve	-	-	-	600	-	600	Once a new policy is approved to guide development and redevelopment of parks space these funds will be used to implement the recommendations.

	Parks and Open Space Restoration	Current Contributions	300	300	300	330	330	1,560	Capital funding is used to restore or replace deteriorated open space amenities to a safe and useable condition.
	Parks Maintenance - Fleet Equipment Requirements	Current Contributions	115	135	135	149	149	683	Funds from this program are used to maintain equipment for the day to day operations in parks, athletic fields and other open space areas. The Parks Maintenance Branch currently maintains approximately 2,500 hectares of open space which is equivalent to the surface area of 5,000 football fields.
	Plant Material Establishment Funding	Current Contributions	8	8	8	8	8	40	This funding provides for watering and maintenance of newly planted trees and shrubs within the parks and open space of a new development for a three-year period to ensure establishment and survival of the new plant material. Any plantings that fail to survive this three-year period are replaced.
		Service Agreement Fees (Parks)	148	148	148	148	148	740	
	Playground Replacement and Restoration Program	Current Contributions	450	450	450	450	450	2,250	Funds from this program are used to replace two playgrounds per year that are either in poor condition or have little play value as well as to repair synthetic surfacing at playground sites.
	Recreation Equipment and Furnishings	Current Contributions	200	200	200	200	200	1,000	Funds from this capital program budget are used for the replacement, revitalization and sustainability of recreation equipment and furnishings at the City's arts, culture, recreation and sport facilities.
	Recreation/Culture Capital Program	Current Contributions	3,000	3,000	3,000	3,000	3,000	15,000	Funds to support investments that advance the Culture and Recreational Master Plans and other initiatives that focus on enhancing quality of life in Regina.
		Asset Revitalization Reserve	99	-	-	-	-	99	
	Recreational Infrastructure Program	Current Contributions	3,900	5,300	6,750	6,750	6,750	29,450	Improve access and quality of recreational infrastructure through new or renewed infrastructure projects.
	Riverside Cemetery Expansion	Cemetery Reserve	600	20	-	-	-	620	Expansion of Riverside Cemetery to support internments over the next 25 years.
	Tree Replacement Along Arterials, Buffers and Parks	Current Contributions	125	150	175	200	225	875	Funds from this program are used to replace tree vacancies along arterial roads, buffer areas, and parks. Newly planted trees are maintained and watered during the establishment period.
	Winter City Strategy Execution	Current Contributions	20	-	-	-	-	20	Funds to support programs implemented as part of the Winter City Strategy.

Planning & Development Services	Neighborhood and Corridor Planning Program	Current Contributions	75	100	100	100	100	475	Funding will be used for engagement support for the program to create new neighborhood and corridor plans which provide land use, urban design and infrastructure investment policies for established areas of the City.
	Roadways Completion Program	Service Agreement Fees (Roads)	50	50	50	50	50	250	This is an ongoing program to provide signs, permanent pavement markings, pedestrian crossings and similar low-cost transportation related infrastructure along roadways and bikeways that were constructed within the last five years.
Sustainable Infrastructure	11th Avenue Utility and Corridor Upgrades	Current Contributions	250	1,250	2,000	2,000	-	5,500	Street enhancements including upgraded sidewalks, curbs, street furniture on 11th Avenue between Broad Street and Albert Street.
	13th Avenue - Sandra Schmirler Way to Courtney Street	Service Agreement Fees (Roads)	-	500	-	8,000	-	8,500	Funds to rebuild 13th Avenue from Sandra Schmirler Way to Courtney Street to a paved surface.
	Arcola Avenue Corridor Improvements	Service Agreement Fees (Roads)	-	-	500	-	5,000	5,500	Funds to improve service levels along the Arcola Corridor to be in line with the City's current services levels.
	Assiniboine Avenue - Active Transportation Upgrades	Current Contributions	-	100	-	-	-	100	This project will upgrade the existing Assiniboine Avenue active transportation infrastructure between Park Street and University Park Drive in coordination with road renewal.
	Fleet Street/McDonald Street - Intersection Improvements	Provincial Grant (UHCP)	-	700	-	-	-	700	Capacity improvements at the intersection of Fleet Street and McDonald Street including turning lanes, improved traffic signals and street lighting.
		Service Agreement Fees (Roads)	-	300	-	-	-	300	
	Geospatial Sustainable Technology & Growth	Current Contributions	-	-	55	84	-	139	Purchase of equipment to support the Geospatial program.
	Intersection Capacity Upgrades	Service Agreement Fees (Roads)	500	-	-	-	-	500	This project includes capacity improvements due to background growth of the City at intersections through existing parts of the City, the need for which would be evaluated during rehabilitation projects.
	On Street Bike Lanes and Multi-Use Pathways Program	Current Contributions	300	350	400	450	500	2,000	Funding for this program includes the design and construction of on-street bikeways and multi-use pathways in existing areas throughout Regina. This will be an ongoing program aimed at meeting the sustainable transportation goals identified in the Official Community Plan and the Transportation Master Plan.

	Pinkie Road Upgrade - Sherwood Drive to Dewdney Avenue	Service Agreement Fees (Roads)	10,000	-	-	-	-	10,000	This project will pave Pinkie Road from Sherwood Drive to Dewdney Avenue in coordination with another project to replace the Pinkie Road bridge. Design for this project is underway with internal city resources.
	Prince of Wales - Jenkins Drive to Highway 46	Service Agreement Fees (Roads)	500	-	8,000	-	-	8,500	This project includes paving of Prince of Wales Drive from Jenkins Drive to Highway 46.
	Roadway Noise Attenuation Pilot	Current Contributions	700	-	-	-	-	700	Funding for a project to pilot roadway noise mitigation techniques in one or more pilot locations around the City.
	Ring Road Rail Grade Crossing Relocation - Preliminary Design	Current Contributions	700	-	-	-	-	700	This project is the engagement of a qualified engineering consultant to undertake the preliminary design of relocating the CP and CN grade rail crossings at Ring Road.
	Ring Road Widening - Ross Avenue to Dewdney Avenue	Service Agreement Fees (Roads)	-	2,500	-	-	-	2,500	This project is to increase capacity for traffic on Ring Road between Ross Avenue and the Dewdney Avenue interchange ramps. This project will provide a permanent solution to meet long-term traffic growth associated with development in northeast Regina.
	Road Network Improvements Property Purchases	Service Agreement Fees (Roads)	500	500	500	500	500	2,500	The funding will be utilized for property acquisitions to realize the 25 year road network plan in the Transportation Master Plan and beyond. Property will be utilized for road right of way for increased network capacity to support continued growth.
	Saskatchewan Drive Corridor Improvements - Winnipeg Street to McTavish Street	Current Contributions	5,000	-	2,500	2,500	2,500	12,500	Street enhancements including upgraded sidewalks, curbs, street furniture on Saskatchewan Drive from Winnipeg Street to McTavish Street.
		Service Agreement Fees (Roads)	5,000	2,000	2,500	2,500	2,500	14,500	
	Scarth Street Rehabilitation Project	Current Contributions	300	-	4,000	-	-	4,300	Funding to rehabilitate Scarth Street to ensure it meets service levels and to be consistent with newly developed Downtown Design Standards.
	Sunset Drive - Community Upgrades	Current Contributions	100	-	-	-	-	100	Funds to upgrade active transportation infrastructure on Sunset Drive.
	Wascana Parkway to Highway 1A Loop Ramp	Service Agreement Fees (Roads)	-	4,000	-	-	-	4,000	This project will result in the installation of a loop ramp from Wascana Parkway onto Highway 1A to provide free-flow conditions to the current left turn lane from Wascana Parkway onto Highway 1A.

Financial Strategy & Sustainability	Assessment & Property Revenue Services	Tax & Assessment Suite Modernization	Current Contributions	283	-	-	-	-	283	This project is to upgrade the front end of the Tax and Assessment Suite software to a supported technology platform that will allow for continued use of the system while improving efficiencies and customer service.
	Financial Services	Fuel Tank Replacement and Contaminated Sites Management	Current Contributions	-	450	-	-	450	900	Funding to address regulatory compliance, decommissioning of underground fuel tanks, environmental remediation, and the installation of new above-ground fuel tanks in support of the City's fleet.
		Hyperion Upgrade	Current Contributions	200	1,400	-	-	-	1,600	Funding to upgrade Oracle Hyperion Planning to the current vendor supported version. Hyperion Planning software is the City's management reporting tool used for budget and forecast reporting.
		iProcurement Implementation	Current Contributions	-	350	-	-	-	350	Implementation of software to standardize distribution of warehouse inventory to provide accurate and timely inventory levels for day-to-day operation requirements.
		Oracle WAM System Replacement	Current Contributions	-	-	300	1,100	1,100	2,500	Funds to replace the financial system used to track costs at the City. This application is beyond its useful life. WAM is used to track project costs, event costs, external and internal billings, manage assets and inventory.
	Land, Real Estate & Facilities	500 Arcola - Decommissioning	Current Contributions	-	300	-	-	-	300	Funding for this project covers the decommissioning of the Solid Waste container shop located at 500 Arcola, which has exceeded its useful life and is no longer required to support City operations following the completion of the new Waste Management Centre.
		Cemeteries Facilities Asset Management	Cemetery Reserve	10	10	10	10	10	50	This funding is allocated to cemetery facilities to maintain the integrity of the facility systems so that the City programs and operations can continue to operate effectively.
		Corporate Office Space for New Employees	Current Contributions	75	75	100	100	100	450	Funding from this program covers the set-up of office space for new City employees.
		Corporate Office Space Upgrades	Current Contributions	-	-	-	2,100	2,250	4,350	This program provides funding for the renovation of one floor of City Hall or other corporate office space equivalent in size to one floor of City Hall as per the contemporary office space guidelines to improve the quality of work experience for employees throughout the organization and increase space utilization.
		Employee Provided Parking Improvements (City Hall)	Employer Parking Reserve	50	50	50	50	50	250	This funding is allocated from the employee parking reserve (City Hall) to provide for the long-term sustainability of the parkade. The work includes new asphalt, membrane repairs,

									lighting, ramp heating systems, electrified receptacle infrastructure and concrete repairs.
	Employee Provided Parking Improvements (Non-City Hall)	Employer Parking Reserve	-	100	100	100	100	400	This funding is allocated from the employee parking reserve (non-City Hall) to provide for the long-term sustainability of employee provided parking lots. The work includes new asphalt, paving overlays, lighting, electrified receptacle infrastructure and fencing at parking sites other than City Hall.
	Expansion of City Facilities Recycling	Solid Waste Reserve	13	13	13	13	13	65	Expansion of the pilot waste service to all City owned and operated spaces, including outdoor spaces (parks, skating rinks, bus shelters, etc), fire stations and leased spaces used by the City.
	Facilities Asset Management	Current Contributions	12,341	12,282	12,092	13,069	14,625	64,409	This program involves allocating funding to key facilities for projects identified in the Facilities capital planning program and other condition assessments. Projects include roof replacements, structural, architectural, mechanical, electrical and code or safety requirements in order to maintain the integrity of the facility systems such that the City programs and services can continue to be delivered.
	Facilities Security Infrastructure Program	Current Contributions	25	25	25	50	50	175	Funds from this program support security additions and upgrades at existing facilities to provide protection to corporate physical assets, City staff, public and information resources.
	Fire Pump Testing and Storage Facility	Current Contributions	-	-	-	-	150	150	Funding for the planning and design of a new, year-round facility to address space requirements for Fire and Protective Services for training, classroom space, a pump testing area for re-built fire pumps and storage.
	Fleet Training Site Development	Current Contributions	250	150	-	-	-	400	Funding for the development of a new fleet training site. The training site includes semi-trailer backup areas, ice/skid training, excavator training, traffic controls, sidewalks and curbs, and manhole installations. This will move the fleet training to land adjacent to the new Waste Management Centre, where the fleet classrooms are located.
	Golf Course Facilities Asset Management	Golf Course Reserve	50	50	100	100	100	400	This funding is allocated to golf course facilities to maintain the integrity of the facility systems so that the City programs and operations can continue to operate effectively.
	Land Development Master Plan	Land Development Reserve	518	-	-	-	-	518	This project will develop a master plan for the City's developable land assets that are within the 300K Growth Horizon, as noted in the Official Community Plan. The strategy will be founded on a policy articulating an approach to each of the City's major land assets. It will also include a high-level financial plan and technical assessments of each land asset.

	New Fire Station Development	Current Contributions	2,400	-	2,700	4,000	4,000	13,100	The Fire Master Plan identifies the need to develop new fire stations within the next 5 and 10 years as a result of growth. This funding is to acquire land for two new fire stations as well as the design and construction of one new fire station.
	Operations Yard Master Plan	Current Contributions	-	-	-	200	750	950	This update to the Operations Yard Master Plan will examine all remaining departments located at the Operations Yard or in other facilities plus take into account the St. John's yard including the asphalt plant, material storage area and Central Stores. The plan will provide an updated road map for future implementation of development of a new operations yard and other related facilities including cost estimates, schedules and location of facilities.
	Outdoor Boarded Rink Improvements	Current Contributions	-	-	450	450	450	1,350	This program funding supports the renewal of one outdoor boarded rink site per year of funding. These sites require foundation, lighting, and electrical upgrades in conjunction with complete board replacement. Rehabilitating these sites will allow City programs and operations to continue to effectively operate the 22 boarded rink sites with adjacent pleasure skating rinks located around the City.
	Parks Maintenance Sub-Depots	Current Contributions	700	-	-	700	-	1,400	Funds for this project are for the development of a Parks sub-depot building in the expanding North and South areas of the city, bringing equipment and labour closer to the work areas to ensure efficient service delivery across the city.
	Recreation Facility Program and Accessibility Improvements	Current Contributions	200	200	200	200	200	1,000	This program is intended to fund smaller facility improvement projects that will permit recreation program changes and accessibility improvements, improving the customer experience at the major recreation facilities.
	Regina Police Service Campus Development	Current Contributions	1,500	2,000	-	-	-	3,500	Funds are required to invest in the implementation of a campus facility solution to meet current and future programming requirements of the Regina Police Service.
	Regina Revitalization Initiative (RRI) Railyard Renewal Project	Government Funded	4,400	4,400	4,400	7,100	-	20,300	Funding for the Railyard Renewal Project will be used to redevelop a former CP Rail intermodal yard, a 17.5 acre brownfield site, into a new sustainable mixed-use neighborhood.
	Renewable Regina 2050 - Facilities Upgrades	Current Contributions	250	-	-	-	-	250	Funding for the initial planning of a program to align city facilities with Council's commitment to be a 100% renewable city by 2050. Planning for facility upgrades will focus on reducing utility consumption and GHG emissions consistent with the energy and sustainability framework.

		Salt and Sand Building	Asphalt Plant Reserve	50	1,400	-	-	-	1,450	This project involves the construction of a new and larger salt and sand storage building to meet the long-term needs of Roadways and Transportation and the efficient production of salt and sand.
		South East Lands Development	Land Development Reserve	12,000	12,000	12,000	7,000	3,000	46,000	Funds for this project are for Phase one of the South East Land development (The Towns), which consists of approximately 50 acres of primarily residential land. Market conditions will dictate the pace of completion.
		Tennis and Pickleball Court Redevelopment	Current Contributions	-	200	235	235	250	920	This is a multi-year program to redevelop existing tennis and pickleball court sites to ensure that service levels are maintained. Funding identified is to typically upgrade two sites per year.
		Alternative Fuel Bus Facility	Current Contributions	250	-	-	-	-	250	Funding for the initial planning and design work required to upgrade the transit operations centre to support the operation of new alternative fuel buses.
		Downtown Transit Facility Development	Current Contributions	150	1,250	1,000	-	-	2,400	Funding for the development of expanded transit shelters in the downtown and renovations to the Transit Information Centre to improve the customer experience, pending the endorsement of the Transit Master Plan.
		Transit Shelter Improvements	Current Contributions	105	50	100	100	100	455	These funds are used annually to improve and maintain transit shelters as well as add or relocate shelters depending on modifications to the City's transit routes. Every year Transit modifies the routes throughout the City and adds new services due to growth or service changes.
		Workspace Improvement Program	Current Contributions	-	-	200	200	200	600	This program funds City workspace improvements to improve employee engagement and business efficiencies, enhance workflow, collaboration and team dynamics.
Officers of Council	City Clerk's Office	Council and Committee Meeting Management Solution Replacement	Current Contributions	230	-	-	-	-	230	Replacement of the City's meeting management software.
	Office of the City Solicitor	Parking Meter Replacement Program	Current Contributions	15	15	15	15	15	75	Funds from this program are used to replace aging meters and associated equipment (e.g., meter poles).
		Parking Pay Stations	Current Contributions	250	-	-	-	-	250	Funds to install parking stations to replace parking meters.
		Parking Ticket Equipment	Current Contributions	65	-	35	30	35	165	Funds are used for the regular replacement of equipment the City of Regina uses daily to issue parking tickets.

		Replacement Program									
People & Transformation	Communications & Engagement	Customer Relationship Management (CRM) and Case Management Project	Current Contributions	300	-	-	1,640	1,000	2,940	Implementation of a new enterprise-wide CRM solution for the City including a knowledge base, code enforcement capabilities, a public facing online submission form, and future integration capabilities.	
	People and Organizational Culture	Safety Software Solution	Current Contributions	330	-	-	-	-	330	A corporate safety software solution will enhance overall safety performance by providing access to information and processes in real time. This will support City of Regina employees in performing their duties safely and efficiently.	
	Innovation, Energy & Technology	EBS 12.2 Upgrade	Current Contributions	1,200	1,200	-	-	-	-	2,400	EBS is the City's major financial application that supports financial, procurement and human resources functions. These funds would be used to assess the application and implement an upgrade to the system to increase efficiency and effectiveness.
		Charging Infrastructure	Current Contributions	50	-	-	-	-	-	50	Funds to build vehicle charging infrastructure in support of the Renewable Regina 2050 program. These are for City owned vehicles.
		Technology Growth	Current Contributions	200	200	200	225	225	1,050	This program provides the ongoing funding for the City to expand its IT infrastructure services to accommodate the needs of new employees, new City services and new City network locations as well as the growing needs of existing users and services.	
		Sustainable Technology Infrastructure	Current Contributions	200	200	200	225	225	1,050	Replace aging & end of life Technology & Digital Innovation components to reduce risk and ensure service availability. This includes technology hardware, software, IT security, data storage, networking equipment & Geospatial technology.	
	Telematics	Current Contributions	100	100	100	-	-	300	Telematics are technologies used to acquire data from the City's vehicle fleet and their systems, including positional and activity data.		
Regina Police Service	Regina Police Service	Regina Police Service	Current Contributions	4,648	4,227	4,940	3,762	4,291	21,868	The Regina Police Service Capital Plan includes six program areas: facilities development, communications, information technology emergency services equipment, asset management and fleet.	
			Provincial Funding	120	-	-	-	-	420		
			SGI	128	128	128	128	128	640		

Grand Total				136,096	129,172	129,251	137,781	117,019	649,318	
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General Fund Capital by Funding Source (\$000s)

(\$000s)	2022	2023	2024	2025	2026	5-Year Total
Current Contributions	61,620	64,305	67,664	69,693	71,784	335,064
Gas Tax	19,744	20,040	13,710	13,710	13,710	80,924
Federal/Provincial	5,713	6,283	4,583	7,283	183	24,035
Reserve	31,522	26,946	29,996	34,297	21,544	144,306
Service Agreement Fees	17,497	11,598	13,298	12,798	9,798	64,987
Total	136,096	129,172	129,251	137,781	117,019	649,318

Table 1

10-Year Recreation and Culture Capital Plan

Project/Program Name	Description	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	10-Year Total
Aquatics and Fitness Centres												
New Indoor Aquatic Facility & Lawson Replacement	Planning, design and construction of the indoor aquatics centre to add competitive and leisure pool capacity	2,020	43,615	49,200	23,985	-	-	-	-	-	-	118,450
Massey Pool	Design and construction to renew the existing Massey Pool	-	-	-	-	-	-	1,000	7,500	3,800	-	12,300
Buffalo Meadows Pool	Design and construction of a replacement pool	-	-	-	-	-	-	-	-	500	6,500	7,000
Regent Pool	Design and construction of a replacement pool										1,000	1,000
North West Leisure Centre Modernization	Design and construction of elements beyond a straight replacement of the pool basin										500	500
Fieldhouse Floor	Facility enhancements to complement the replacement of the fieldhouse floor.	-	-	-	-	-	-	-	-	125	1,125	1,250
Globe Theatre Renovation	City contribution to the Globe Theatre renovation project. Funding for this project was approved by Council on June 30, 2020 (CR20-54)	1,760	1,760	-	-	-	-	-	-	-	-	3,520
Heritage Consultant	Completion of the Statements of Significance for all properties on the heritage inventory	50	50	50	50	-	-	-	-	-	-	200
Public Art Program	Investment in public art, as outlined in the Civic Art and Cultural Collections Policy	150	150	150	150	150	150	150	150	150	150	1,500
Indoor/Outdoor Sports	Lakeview Outdoor Rink	630										630
Canada Games Athletic Complex Track	Design and replacement of the track at Douglas Park	-	-	-	-	375	2,625	-	-	-	-	3,000

Project/Program Name	Description	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	10-Year Total
Artificial Turf/ Fields	Replacement of the artificial turf at Leibel Field and design and construction of an additional artificial turf field	1,200	-			400	3,600	-	-	-	-	5,200
Douglas Park Pickleball Facility	Construction of a multi-court outdoor pickleball facility at Douglas Park	120	1,080	-	-	-	-	-	-	-	-	1,200
Mount Pleasant Support Facilities	Development of a site plan through a stakeholder engagement process; subsequent replacement and renovations of existing support facilities to maximize community use	2,700	-	-	-	-	-	-	-	-	-	2,700
Concrete Floor Balfour Arena	Installation of a concrete floor in the Balfour Arena to increase programming opportunities	200	-	-	-	-	-	-	-	-	-	200
REAL Recreation Hub	Funding approved by Council in 2021 to create a recreation hub in the Canada Centre Building cashflowed over 2021 and 2022.	2,000	-									2,000
Cricket Field	Funding to have a consistent supply of cricket fields available after taking Grassick offline	-	700	-	-	-	-	-	-	-	-	700
Dog Park	Construction of potential future neighbourhood level dog parks	-	50	-	50	-	50	-	50	-	50	250
Spray Pad/ Playground	Construction of an additional accessible playground and spraypad destination	-	-	-	-	-	-	1,500	-	-	-	1,500
North West Leisure Centre Playground	Construction of accessible playground elements to complement the existing spraypad	150	-	-	-	-	-	-	-	-	-	150
Downtown Accessible Washroom	Construction of a permanent washroom downtown	60	500	-	-	-	-	-	-	-	-	560
Recreation Pathway Lighting	Installation of lighting in locations supported by the Open Space Lighting Policy & Procedures	-	-	-	250	-	-	-	-	-	-	250
Community & Neighbourhood Centres	Placeholder for addition of Community Space - including the	1,065	2,435	-	-	-	-	-	-	-	-	3,500

Project/Program Name	Description	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	10-Year Total
	North East Community Operated Centre											
Program & Staffing	Staffing to implement the 10 year Recreation & Culture Capital Plan	250	250	250	250	250	250	250	250	250	250	2,500
Partnerships	Funding to allow the City to consider partnership opportunities brought forward by the community	70	100	520	100	520	100	520	100	520	100	2,650
Debt payment	Principal and interest payments			1,199	1,174	1,148	1,122	1,097	1,071	1,046	1,020	8,878
Total Expenditures		12,425	50,060	51,369	26,009	2,843	7,897	4,517	9,121	6,391	10,695	181,328
Funding Sources		2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	
Servicing Agreement Fees		-	3,939	3,806	1,886	-	-	-	-	-	-	9,631
Government of Canada			14,133	14,133	7,067							35,333
Province of Saskatchewan Recreation/Culture Capital Program			14,133	14,133	7,067							35,333
Recreational Infrastructure Program		3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	30,000
Aquatic Infrastructure Project		4,700										4,700
Asset Revitalization Reserve		99	10,844	573	184	(6,707)	(2,233)	(2,760)				-
Debt				9,500								9,500
Total Funding		11,699	51,349	51,895	25,954	3,043	7,517	6,990	9,750	9,750	9,750	187,697
Annual Funding Surplus/(Deficit)		(726)	1,289	526	(55)	200	(380)	2,473	629	3,359	(945)	
Carryforward from Prior Year's Budget		726										
Accumulated Funding Surplus/(Deficit)		-	1,289	1,815	1,760	1,960	1,580	4,053	4,682	8,041	7,096	

